# **Keeping the Lights On**

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#### It's no longer just keeping the lights on....

It's keeping our data flowing

It's keeping our systems connected

It's ensuring that our digital solutions are available and responsive whenever we need them

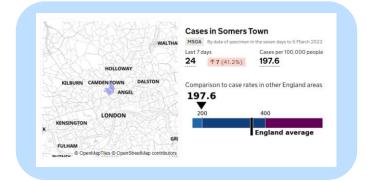




## **Responding to the pandemic**

NHS Digital has a strong track record of delivering highly available critical national services.

Covid-19 threw a set of challenges at us in a way that we had never had to deal with before



Testing for co (COVID-19)	ronavirus						
	et a test to check if you have COVID-19, find out what sting involves, understand your test result, and how to port your result.						
Get tested for COVID-19	Rapid lateral flow tests	How to do a test at home or at a test site Find out how to do rapid lateral flow tests (tests that give a quick result using a device similar to a pregnancy test) and PCR tests (tests that are sent to a lab)					
Find out about the different	Find out who should do rapid						
types of COVID-19 test and how to get tested	lateral flow tests for COVID-19 and how to get a test						
Register a test kit	<u>Get and report your test</u> result	Antibody testing to check if you've had COVID-19					
COVID-19 test kit you used at	Find out how you get your	Find out what a COVID-19					

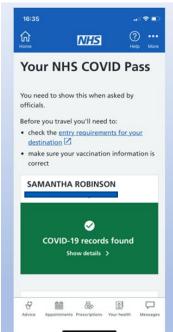
need to do, and how to report

home or at a test site, so you can COVID-19 test result, what you

vour result

who can get a test

antibody test can tell you and



#### Coronavirus (COVID-19) vaccination Get your COVID-19 vaccination, read about the vaccines and find out what happens when you have your vaccine. Book or manage a Find a walk-in vaccination vaccination appointment site About the COVID-19 How to get a vaccine Side effects and safety vaccine Find out how to get a 1st, 2nd or Read about the possible side booster dose of the COVID-19 effects of the COVID-19 vaccine, Read about the types of COVID-19 vaccine, which vaccine you'll vaccine, and how you will be and how the vaccines were get, how well the vaccine works, contacted for your vaccination developed quickly but safely and vaccine ingredients

get your test result

## What we did in Live Services

We built an IT Operations Centre to monitor our services 24\*7 and to respond immediately to alerts breaching defined thresh-holds

We brought together all suppliers within the services daily to review performance and address issues We established a Service Integration team who could own complex incidents, ensuring route causes were identified

We implemented a common language and approach with all contributing organisations

We put in place hypercare processes for major releases We reduced our 'path to live' processes and criteria and took more risk that we would usually

### What I'd like to share from Live Services

The Service Integrator role is important when there are multiple parties involved in service delivery	24*7 monitoring and clear run-books averted many major incidents, and accelerated the time to fix when an incident occurred	Our contracts did not align initially, we had to rely on building relationships with all parties	Our processes couldn't move quick enough so we had to do things differently
Our services were only ever as strong as their weakest point	Providing a hyper-care service after each major release avoided service impacting incidents	We moved from providing B2B tech and data support, to providing it to citizens	Our communications channels and requirements shifted constantly

# When you are planning the next steps of your digital journey keep IT Operations at the front of your mind

- Who will be looking at all the data flows between systems and acting quickly when data doesn't flow?
- Who will be co-ordinating your IT change management across multiple systems and organisations to ensure one small change doesn't have downstream consequences?
- Who will be owning major Releases being tested and implemented ensuring the ongoing availability and safety of your system?
- Who will your end users be contacting when there is a problem, and who will you be proactively telling when there is a system outage?
- Who will be ensuring your contracts / service agreements align so that suppliers and teams have the same language, complementary service levels and the same approach and purpose?
- Will what you've built so far (over the years or more recently) be good enough to support further integrations and dependencies?



Is your 1st line support structure equipped to deal with citizens?

What level of system unavailability is acceptable?

#### Is there a gap for an IT operations and service management community?



